

# Guardian

GUARDIAN CAPITAL GROUP LIMITED

Report to Shareholders

SECOND QUARTER 2013

**TO OUR SHAREHOLDERS:**

We present below a summary of the Company's operating results for the three and six months ended June 30, 2013. All per share figures disclosed below are stated on a diluted basis.

<b>For the periods ended June 30</b> <i>(\$ in thousands, except per share amounts)</i>	<b>Three Months</b>		<b>Six Months</b>	
	<b>2013</b>	2012	<b>2013</b>	2012
Net revenue	<b>\$ 25,041</b>	\$ 20,415	<b>\$ 48,198</b>	\$ 40,844
Operating earnings	<b>6,390</b>	4,860	<b>11,469</b>	9,700
Net gains (losses)	<b>666</b>	(548)	<b>1,236</b>	(564)
Net earnings before net (losses) gains on securities held for sale	<b>6,255</b>	2,838	<b>11,320</b>	7,217
Net (losses) gains on securities held for sale	<b>(1,243)</b>	(2,961)	<b>(728)</b>	626
Net earnings (loss) available to shareholders	<b>4,963</b>	(114)	<b>10,506</b>	7,891
Adjusted cash flow from operations available to shareholders	<b>\$ 6,856</b>	\$ 5,239	<b>\$ 11,591</b>	\$ 10,646
EBITDA available to shareholders	<b>7,859</b>	6,260	<b>14,330</b>	12,409
<b>Per Share</b>				
Net earnings before net (losses) gains on securities held for sale	<b>\$ 0.20</b>	\$ 0.09	<b>\$ 0.36</b>	\$ 0.23
Net earnings (loss) available to shareholders	<b>0.16</b>	(0.00)	<b>0.34</b>	0.25
Adjusted cash flow from operations available to shareholders	<b>0.22</b>	0.17	<b>0.38</b>	0.34
EBITDA available to shareholders	<b>0.25</b>	0.20	<b>0.46</b>	0.39
<b>As at</b> <i>(\$ in millions, except per share amounts)</i>				
Assets under management	<b>\$ 20,379</b>	\$ 20,351	\$ 18,832	\$ 16,934
Assets under administration	<b>10,322</b>	10,497	9,918	8,890
Value of corporate holdings of securities	<b>394</b>	403	380	368
Shareholders' equity	<b>355</b>	367	354	324
<b>Per Share</b>				
Value of corporate holdings of securities	<b>\$ 12.51</b>	\$ 12.74	\$ 11.99	\$ 11.43
Shareholders' equity	<b>11.27</b>	11.59	11.16	10.06

**Summary**

The Company continues to generate asset growth through relatively strong performance and net asset flows across institutional, retail intermediary and private client segments. As a result, and despite market headwinds in the domestic markets, assets under management held steady at \$20.4 billion as at June 30, 2013 quarter over quarter (QoQ), and increased 20% year over year (YoY). Assets under administration were slightly down to \$10.3 billion as at June 30, 2013, a decrease of less than 2% QoQ and an increase of 16% YoY.

For the second quarter of 2013, the Company is reporting net earnings before gains on securities held for sale of \$6.3 million or \$0.20 per share, compared to \$2.8 million or \$0.09 per share in 2012. This 120% increase in net earnings before net gains on securities held for sale was brought about by improvements both in operating earnings across all main business segments, and net gains. Net earnings available to shareholders for the quarter were \$5.0 million or \$0.16 per share, compared to a loss of \$0.1 million or \$ nil per share in the second quarter of 2012. Net earnings available to shareholders have been reduced by \$1.2 million in the second quarter of 2013 (\$3.0 million in 2012) as a result of decreases in the value of investments in mutual funds which are categorized as held for sale.

Adjusted cash flow from operations for the quarter was \$6.9 million, or \$0.22 per share, compared to \$5.2 million, or \$0.17 per share in the second quarter of 2012. EBITDA available to shareholders for the quarter were up over 25% at \$7.9 million, or \$0.25 per share, compared to \$6.3 million, or \$0.20 per share for the second quarter of 2012. The Company defines EBITDA as net earnings before interest, income taxes, amortization, stock-based compensation, and any net gains or losses. The Company considers this additional non-IFRS measure of the performance of its business to be a useful measure, which is similar to those employed by other similar financial services businesses.

The fair value of the Company's holdings of securities as at June 30, 2013 was \$394 million, or \$12.51 per share, compared with \$380 million, or \$11.99 per share at December 31, 2012. The Company's shareholders' equity at June 30, 2013 was \$355 million, or \$11.27 per share, compared with \$354 million, or \$11.16 per share at December 31, 2012. This measure of the Company's progress reflects the Company's securities holdings at fair value, but, in contrast to the narrower measure of the value of our securities holdings, also reflects all of the Company's other recorded assets and liabilities.

## Commentary and Outlook

During the second quarter, the Canadian S&P/TSX index declined by more than 4%. Our main equity benchmark, in tandem with developing equity markets, lagged global equity markets in general, as concerns for China's slowdown and the general weakening of global GDP growth weighed heavily on markets that had greater exposure to commodity prices. In the same period, we also witnessed a rise in short-term interest rates and a corresponding drop in bond prices. As a result, the overall bond universe experienced negative returns, as the markets stressed over the possible end to monetary easing in the United States. Despite these challenges in the quarter, Guardian successfully increased its total assets under management (AUM) to slightly above the previous quarter's balance. Strong relative performance was experienced across our Canadian equity strategies, and the firm experienced continued net asset inflows from existing and new clients. The performance of the Canadian index, to which the majority of our AUM and assets under administration (AUA) are exposed, remains the external factor having the greatest effect on the Company's performance. AUM of \$20.4 billion as at June 30, 2013 was 8% higher than the \$18.8 billion at December 31, 2012, and 20% higher than the \$16.9 billion at June 30, 2012. Both the institutional and private client investment management businesses have pipelines of potential new assets and, although the flows are difficult to predict, we expect to continue with our recent successes, by continuing to add net new AUM throughout the year.

As in the first quarter, top line growth in AUM and management fee income continues to be a major area of focus for us. Compared to the second quarter of 2012, our increased AUM of 20% delivered management fee income growth of more than 27% in Q2. In the first quarter, we reported that improvements in operating earnings tend to lag the growth in AUM in the near term, largely due to: i) a timing lag, as not all new assets are under management for the full period; ii) business development costs tend to be higher in the first year of adding new assets, due to the costs associated with the efforts to pursue and win the new mandates; and iii) we are capitalizing on our relatively strong performance, to add investment professionals who strengthen our current investment teams, both to service our current AUM and to extend our capacity, to diversify from our significant exposure to Canadian equities. In the second quarter, we began to demonstrate improved operating earnings for our investment management businesses, reaping the benefits of receiving fees for the new AUM for a full reporting period, and reporting operating earnings from these businesses which are up over 43% in Q2, 2013 compared with the same quarter in 2012.

Guardian's financial advisory business, Worldsource Wealth Management, continues to show improved operating earnings. AUA declined less than 2% in the second quarter from the prior quarter, to \$10.3 billion at June 30, but remains more than 4% above the \$9.9 billion at December 31, 2012, and 16% above the \$8.9 billion at June 30, 2012. The decline in AUA during Q2 was largely due to the decline in the Canadian equity market, while improved global markets and the addition of assets provided by net new independent advisors recruited to our wealth management platform resulted in the overall growth in AUA over the past year. Our mutual fund and securities dealerships also showed steady improvements in revenues and the management of expenses. The enlarged life insurance managing general agency (MGA) has successfully integrated its most recent acquisition in Western Canada, and total life and segregated fund services fees, which are largely dependent on persistency rates of life insurance renewals, are in line with expectations. However, new life insurance sales and segregated fund sales continue to be lower than expected, consistent with industry-wide slower sales. At June 30, 2013, the pipeline for new life insurance sales is at a very strong level for our MGA, which is expected to result in improved sales and net commission revenue for the financial advisory segment for the balance of the year.

Both of our main business segments have the financial strength of Guardian's balance sheet to support their patient, long-term strategic business objectives of becoming meaningful contributors to Guardian's operating profit. We have continued to responsibly reinvest in the future growth of these businesses, and their successes are largely responsible for our improved operating earnings year to date, which are 18% higher than the same period last year.

To reward our shareholders, Guardian has transitioned to quarterly dividend payments, with the first payment of \$0.05 per share having been made on July 17, 2013. The Board has declared the next quarterly dividend, also \$0.05 per share, payable on October 17, 2013, to shareholders of record on October 10, 2013. Guardian also continued with purchases of its shares under its Normal Course Issuer Bid in the second quarter, with total purchases of \$2.9 million, bringing the total for the year to date to \$5.4 million, with 407,000 Class A shares purchased and cancelled. Guardian expects to continue being active with its Issuer Bid in the third quarter.

On behalf of the Board,

August 8, 2013

[signed "James Anas"]  
James Anas  
Chairman of the Board

[signed "George Mavroudis"]  
George Mavroudis  
President and Chief Executive Officer

**CONSOLIDATED BALANCE SHEETS (Unaudited)**

As at (\$ in thousands)	June 30 2013	December 31 2012
<b>ASSETS</b>		
<b>Current assets</b>		
Cash	\$ 22,188	\$ 26,993
Interest-bearing deposits with banks	38,095	3,884
Accounts receivable and other	21,093	23,547
Receivables from clients and broker	41,642	36,820
Prepaid expenses	1,190	1,419
	<b>124,208</b>	<b>92,663</b>
<b>Securities (note 3)</b>		
Securities holdings	357,283	353,938
Securities held for sale	36,322	26,018
	<b>393,605</b>	<b>379,956</b>
<b>Other assets</b>		
Deferred tax assets	3,451	3,835
Intangible assets	19,788	19,594
Equipment	2,175	2,464
Goodwill	11,111	11,111
Investment in associate	333	333
Other	829	796
	<b>37,687</b>	<b>38,133</b>
<b>Total Assets</b>	<b>\$ 555,500</b>	<b>\$ 510,752</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Bank loans and borrowings (note 4)	\$ 64,671	\$ 52,235
Client deposits	37,300	3,884
Accounts payable and other	17,824	21,821
Income taxes payable	254	818
Payable to clients	41,642	36,820
	<b>161,691</b>	<b>115,578</b>
<b>Other liabilities</b>		
Deferred tax liabilities	36,610	37,424
<b>Total Liabilities</b>	<b>198,301</b>	<b>153,002</b>
<b>EQUITY</b>		
<b>Shareholders' equity</b>		
Capital stock (note 5)	21,805	22,113
Treasury stock (note 6)	(18,784)	(17,750)
Contributed surplus	8,915	8,636
Retained earnings	227,420	231,040
Accumulated other comprehensive income	115,266	109,717
<b>Total Shareholders' Equity</b>	<b>354,622</b>	<b>353,756</b>
<b>Non-controlling interests</b>	<b>2,577</b>	<b>3,994</b>
<b>Total Equity</b>	<b>357,199</b>	<b>357,750</b>
<b>Total Liabilities and Equity</b>	<b>\$ 555,500</b>	<b>\$ 510,752</b>

**CONSOLIDATED STATEMENTS OF OPERATIONS** (Unaudited)

For the periods ended June 30 (\$ in thousands, except per share amounts)	Three Months		Six Months	
	2013	2012	2013	2012
<b>Revenue</b>				
Gross commission revenue	\$ 20,686	\$ 17,219	\$ 41,239	\$ 35,659
Commissions paid to advisors	(15,358)	(12,818)	(30,409)	(26,656)
	5,328	4,401	10,830	9,003
Management fee income, net (note 7)	12,336	9,681	23,963	19,296
Administrative services income	2,661	2,238	4,632	4,272
Dividend and interest income (note 8)	4,716	4,095	8,773	8,273
<b>Net revenue</b>	<b>25,041</b>	20,415	<b>48,198</b>	40,844
<b>Expenses</b>				
Employee compensation and benefits	11,645	9,686	23,470	19,841
Amortization	967	868	1,997	1,723
Interest	322	346	604	655
Other expenses	5,717	4,655	10,658	8,925
	18,651	15,555	36,729	31,144
Operating earnings	6,390	4,860	11,469	9,700
Net gains (losses) (note 9)	666	(548)	1,236	(564)
Net earnings before income taxes and net (losses) gains on securities held for sale	7,056	4,312	12,705	9,136
Income tax expense	801	1,474	1,385	1,919
Net earnings before net (losses) gains on securities held for sale	6,255	2,838	11,320	7,217
Net (losses) gains on securities held for sale (note 9)	(1,243)	(2,961)	(728)	626
<b>Net earnings (loss)</b>	<b>\$ 5,012</b>	\$ (123)	<b>\$ 10,592</b>	\$ 7,843
Net earnings before net (losses) gains on securities held for sale, available to:				
Shareholders	\$ 6,206	\$ 2,847	\$ 11,234	\$ 7,265
Non-controlling interests	49	(9)	86	(48)
Net earnings before net (losses) gains on securities held for sale	\$ 6,255	\$ 2,838	\$ 11,320	\$ 7,217
Net earnings before net (losses) gains on securities held for sale, available to shareholders per Class A and Common share (note 10):				
Basic	\$ 0.20	\$ 0.09	\$ 0.37	\$ 0.23
Diluted	0.20	0.09	0.36	0.23
Net earnings (loss) available to:				
Shareholders	\$ 4,963	\$ (114)	\$ 10,506	\$ 7,891
Non-controlling interests	49	(9)	86	(48)
Net earnings (loss)	\$ 5,012	\$ (123)	\$ 10,592	\$ 7,843
Net earnings (loss) available to shareholders per Class A and Common share (note 10):				
Basic	\$ 0.16	\$ (0.00)	\$ 0.34	\$ 0.25
Diluted	0.16	(0.00)	0.34	0.25

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME** (Unaudited)

For the periods ended June 30 (\$ in thousands)	<b>Three Months</b>		<b>Six Months</b>	
	<b>2013</b>	2012	<b>2013</b>	2012
<b>Net earnings (loss)</b>	<b>\$ 5,012</b>	\$ (123)	<b>\$ 10,592</b>	\$ 7,843
<b>Other comprehensive income</b>				
Available for sale securities:				
Net change in fair value	<b>(16,138)</b>	(16,704)	<b>1,570</b>	2,647
Income tax provision (recovery)	<b>(1,971)</b>	(1,230)	<b>81</b>	919
	<b>(14,167)</b>	(15,474)	<b>1,489</b>	1,728
Transfer to net earnings of unrealized losses (gains) upon disposal, net of taxes	<b>(615)</b>	65	<b>(1,060)</b>	159
	<b>(14,782)</b>	(15,409)	<b>429</b>	1,887
Changes in foreign currency translation adjustment on foreign subsidiary	<b>3,015</b>	1,115	<b>5,120</b>	46
<b>Other comprehensive income (loss)</b>	<b>(11,767)</b>	(14,294)	<b>5,549</b>	1,933
<b>Comprehensive income (loss)</b>	<b>\$ (6,755)</b>	\$ (14,417)	<b>\$ 16,141</b>	\$ 9,776
Comprehensive income (loss) available to:				
Shareholders	<b>\$ (6,804)</b>	\$ (14,408)	<b>\$ 16,055</b>	\$ 9,824
Non-controlling interests	<b>49</b>	(9)	<b>86</b>	(48)
<b>Comprehensive income (loss)</b>	<b>\$ (6,755)</b>	\$ (14,417)	<b>\$ 16,141</b>	\$ 9,776

**CONSOLIDATED STATEMENTS OF EQUITY** (Unaudited)

For the periods ended June 30 (\$ in thousands)	Three Months		Six Months	
	2013	2012	2013	2012
<b>Total equity, beginning of period</b>	<b>\$ 370,550</b>	\$ 344,555	<b>\$ 357,750</b>	\$ 327,008
<b>Shareholders' equity, beginning of period</b>	<b>366,519</b>	340,096	<b>353,756</b>	322,618
<b>Capital stock</b>				
Balance, beginning of period	21,967	22,717	22,113	22,717
Acquired and cancelled (note 5c)	(162)	(190)	(308)	(190)
<b>Capital stock, end of period</b>	<b>21,805</b>	22,527	<b>21,805</b>	22,527
<b>Treasury stock</b>				
Balance, beginning of period	(19,129)	(17,750)	(17,750)	(16,063)
Acquired	--	--	(1,644)	(1,687)
Disposed of	345	--	610	--
<b>Treasury stock, end of period</b>	<b>(18,784)</b>	(17,750)	<b>(18,784)</b>	(17,750)
<b>Contributed surplus</b>				
Balance, beginning of period	8,664	7,816	8,636	7,491
Stock-based compensation expense	341	293	579	618
Redemption of equity-based entitlements	(90)	--	(300)	--
<b>Contributed surplus, end of period</b>	<b>8,915</b>	8,109	<b>8,915</b>	8,109
<b>Retained earnings</b>				
Balance, beginning of period	227,984	223,666	231,040	221,053
Net earnings available to shareholders	4,963	(114)	10,506	7,891
Dividends declared and paid	--	--	(6,166)	(5,392)
Capital stock acquired and cancelled (note 5c)	(2,696)	(2,101)	(5,129)	(2,101)
Acquisition of non-controlling interests (note 15)	(2,831)	--	(2,831)	--
<b>Retained earnings, end of period</b>	<b>227,420</b>	221,451	<b>227,420</b>	221,451
<b>Accumulated other comprehensive income</b>				
Balance, beginning of period	127,033	103,647	109,717	87,420
Unrealized gains on available for sale securities, net of income taxes:				
Balance, beginning of period	130,283	108,453	115,072	91,157
Net change during period	(14,782)	(15,409)	429	1,887
Balance, end of period	115,501	93,044	115,501	93,044
Foreign currency translation adjustment on a self- sustaining foreign subsidiary:				
Balance, beginning of period	(3,250)	(4,806)	(5,355)	(3,737)
Net change during period	3,015	1,115	5,120	46
Balance, end of period	(235)	(3,691)	(235)	(3,691)
<b>Accumulated other comprehensive income, end of period</b>	<b>115,266</b>	89,353	<b>115,266</b>	89,353
<b>Shareholders' equity, end of period</b>	<b>354,622</b>	323,690	<b>354,622</b>	323,690
<b>Non-controlling interests</b>				
Balance, beginning of period	4,031	4,459	3,994	4,390
Net earnings available to non-controlling interests	49	(9)	86	(48)
Net subscriptions to mutual fund subsidiaries	--	--	--	108
Acquisition of non-controlling interests (note 15)	(1,503)	--	(1,503)	--
<b>Non-controlling interests, end of period</b>	<b>2,577</b>	4,450	<b>2,577</b>	4,450
<b>Total equity, end of period</b>	<b>\$ 357,199</b>	\$ 328,140	<b>\$ 357,199</b>	\$ 328,140

**CONSOLIDATED STATEMENTS OF CASH FLOW** (Unaudited)

For the periods ended June 30 (\$ in thousands)	<b>Three Months</b>		<b>Six Months</b>	
	<b>2013</b>	2012	<b>2013</b>	2012
<b>Operating activities</b>				
Net earnings	<b>\$ 5,012</b>	\$ (123)	<b>\$10,592</b>	\$ 7,843
Adjustments for:				
Income taxes (paid)	<b>(736)</b>	(651)	<b>(2,408)</b>	(1,220)
Income tax expense	<b>801</b>	1,474	<b>1,385</b>	1,919
Net (gains) losses	<b>(666)</b>	548	<b>(1,236)</b>	564
Net (gains) losses on securities held for sale	<b>1,243</b>	2,961	<b>728</b>	(626)
Amortization of intangible assets	<b>736</b>	694	<b>1,494</b>	1,392
Amortization of equipment	<b>231</b>	174	<b>503</b>	331
Stock-based compensation	<b>341</b>	293	<b>579</b>	618
	<b>6,962</b>	5,370	<b>11,637</b>	10,821
Net change in non-cash working capital items (note 12)	<b>5,388</b>	2,918	<b>(2,545)</b>	(496)
Net cash from operating activities	<b>12,350</b>	8,288	<b>9,092</b>	10,325
<b>Investing activities</b>				
Acquisition of securities	<b>(34,347)</b>	(6,664)	<b>(58,509)</b>	(19,069)
Proceeds from sale of securities	<b>33,380</b>	7,748	<b>54,244</b>	19,661
Acquisition of securities held for sale	<b>(5,175)</b>	(2,640)	<b>(10,756)</b>	(1,540)
Proceeds from sale of securities held for sale	<b>400</b>	1,100	<b>1,328</b>	--
Acquisition of intangible assets	<b>(1,531)</b>	(1,273)	<b>(2,281)</b>	(1,569)
Acquisition of equipment	<b>(138)</b>	(107)	<b>(170)</b>	(249)
Disposition of intangible assets	<b>842</b>	--	<b>1,732</b>	--
Business acquisitions (note 14)	<b>--</b>	--	<b>(356)</b>	--
Net cash (used in) investing activities	<b>(6,569)</b>	(1,836)	<b>(9,768)</b>	(2,766)
<b>Financing activities</b>				
Dividends	<b>--</b>	--	<b>(6,166)</b>	(5,392)
Acquisition and cancellation of capital stock	<b>(2,858)</b>	(2,291)	<b>(5,437)</b>	(2,291)
Acquisition of treasury stock	<b>--</b>	--	<b>(1,644)</b>	(1,687)
Disposition of treasury stock	<b>345</b>	--	<b>610</b>	--
Proceeds of bank loan and bankers' acceptances	<b>3,839</b>	2,500	<b>19,483</b>	4,500
Repayment of bank loans and bankers' acceptances	<b>(345)</b>	--	<b>(610)</b>	--
Acquisition of non-controlling interests (note 15)	<b>(4,334)</b>	--	<b>(4,334)</b>	--
Net subscriptions from non-controlling interests in mutual fund subsidiaries	<b>--</b>	--	<b>--</b>	108
Net cash from (used in) financing activities	<b>(3,353)</b>	209	<b>1,902</b>	(4,762)
<b>Foreign exchange</b>				
Net effect of foreign exchange rate changes on cash balances	<b>381</b>	129	<b>406</b>	72
Net change in net cash	<b>2,809</b>	6,790	<b>1,632</b>	2,869
Net cash, beginning of period	<b>17,044</b>	(911)	<b>18,221</b>	3,010
Net cash, end of period	<b>\$19,853</b>	\$ 5,879	<b>\$19,853</b>	\$ 5,879
Net cash represented by:				
Cash			<b>\$22,188</b>	\$13,315
Bank indebtedness			<b>(2,335)</b>	(7,436)
			<b>\$19,853</b>	\$ 5,879

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)****1. REPORTING ENTITY**

These unaudited interim consolidated financial statements include the accounts of Guardian Capital Group Limited and its subsidiaries and other controlled entities (the "Company"), including special purpose entities which the Company is considered to control, and the Company's proportionate share of the assets, liabilities, revenue and expenses of a joint venture. The Company is incorporated under the laws of the Province of Ontario, and its principal business office is located at Suite 3100, 199 Bay Street, Toronto, Ontario. The Company provides investment management and financial advisory services to a wide range of clients in Canada and abroad, and maintains and manages a proprietary investment portfolio. The Company's common and class A shares are listed on the Toronto Stock Exchange.

**2. ACCOUNTING POLICIES****(a) Basis of Presentation**

These unaudited consolidated interim financial statements have been prepared under International Financial Reporting Standards ("IFRS") in compliance with International Accounting Standard 34, *Interim Financial Reporting*, using the same accounting policies as those used in the Company's consolidated financial statements for the year ended December 31, 2012. Accordingly, certain information and disclosure normally included in annual financial statements prepared in accordance with IFRS, as issued by the International Accounting Standards Board ("IASB"), have been omitted or condensed in these financial statements.

These interim financial statements should be read in conjunction with the Company's consolidated financial statements for the year ended December 31, 2012, which are included in the Company's 2012 annual report.

These financial statements are presented in Canadian dollars, which is the Company's functional currency. In these notes, all dollar amounts and numbers of shares are stated in thousands. Per share amounts and option exercise prices are stated in dollars and cents.

Certain reclassifications have been made to the 2012 comparative financial information in order to conform to the current year's presentation.

**(b) New accounting policies – IFRS 13, Fair Value Measurement ("IFRS 13")**

IFRS 13, as issued by IASB in May 2011, establishes a framework for measuring fair value, sets out related disclosure requirements when fair value measurement is required or permitted under other standards, and replaces the requirements which had been previously contained in several other standards. IFRS 13 is effective for annual periods beginning on or after January 1, 2013. The Company has incorporated the measurement requirements of IFRS 13 in these consolidated financial statements, and will incorporate the disclosure requirements in its annual consolidated financial statements. The measurement requirements of IFRS 13 did not have a significant effect on these consolidated financial statements.

**3. SECURITIES**

An analysis of the Company's securities is as follows:

As at June 30, 2013 and December 31, 2012	2013	2012
<b>Securities holdings</b>		
Available for sale securities		
Short-term securities	\$ 2,184	\$ 2,187
Bonds	2,020	2,007
Mutual funds	4,381	8,729
Bank of Montreal common shares	302,469	301,626
Other equity securities	44,918	38,389
Real estate funds (a)	250	--
	<b>356,222</b>	352,938
Held for trading securities		
Equity securities	1,061	1,000
<b>Total securities holdings</b>	<b>357,283</b>	353,938
<b>Securities held for sale (b)</b>	<b>36,322</b>	26,018
<b>Total securities at fair value</b>	<b>\$ 393,605</b>	\$ 379,956

- (a) During the second quarter, the Company made a commitment to invest \$25,000 in real estate, through a real estate limited partnership (the "LP") managed by a subsidiary of the Company. In the initial closing of the LP, the Company and other investors invested 1% of their total commitments, with subsequent investments to be made when appropriate real estate properties become available.
- (b) Securities held for sale are the Company's interests in mutual funds which the Company controls but does not consolidate, as it intends to dispose of control through either sale or dilution.

#### 4. BANK LOANS AND BORROWINGS

As at June 30, 2013 and December 31, 2012	2013	2012
Bank indebtedness	\$ 2,335	\$ 8,772
Bank loan	36	14,963
Bankers' acceptances payable	62,300	28,500
	\$ 64,671	\$ 52,235

#### 5. CAPITAL STOCK

##### (a) Authorized

- i) Unlimited preferred shares, without par value, may be issued in an unlimited number of series, the designation, rights, privileges, conditions and other provisions of which are to be determined by the Board of Directors.
- ii) Unlimited Class A non-voting shares without par value, convertible into common shares on a one-for-one basis, under certain terms and conditions, the highlights of which are as follows: if any person other than an insider of the Company acquires ownership, control or direction over in excess of 50% of the common shares, or makes an offer to all common shareholders to buy common shares, the Class A shares may be converted into common shares, unless holders of over 50% of the outstanding common shares do not accept the offer, or an equivalent offer is made to the holders of Class A shares.
- iii) Unlimited common shares, without par value, convertible on a one-for-one basis into Class A non-voting shares.

##### (b) Issued and Outstanding

For the three months ended June 30	2013		2012	
	Shares	Amount	Shares	Amount
i) Class A shares				
Outstanding, beginning of period	27,878	\$ 20,767	28,872	\$ 21,517
Acquired and cancelled	(213)	(162)	(252)	(190)
Converted from common shares	19	4	--	--
Outstanding, end of period	27,684	20,609	28,620	21,327
ii) Common shares				
Outstanding, beginning of period	4,971	1,200	4,971	1,200
Converted to Class A shares	(19)	(4)	--	--
Outstanding, end of period	4,952	1,196	4,971	1,200
Total outstanding, end of period	32,636	\$ 21,805	33,591	\$ 22,527
For the six months ended June 30				
i) Class A shares				
Outstanding, beginning of period	28,072	\$ 20,913	28,872	\$ 21,517
Acquired and cancelled	(407)	(308)	(252)	(190)
Converted from common shares	19	4	--	--
Outstanding, end of period	27,684	20,609	28,620	21,327
ii) Common shares				
Outstanding, beginning of period	4,971	1,200	4,971	1,200
Converted to Class A shares	(19)	(4)	--	--
Outstanding, end of period	4,952	1,196	4,971	1,200
Total outstanding, end of period	32,636	\$ 21,805	33,591	\$ 22,527

**(c) Issuer Bid**

A summary of the Company's activity under its Normal Course Issuer Bid is as follows:

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Class A shares purchased and cancelled	213	252	407	252
Consideration paid	\$ 2,858	\$ 2,291	\$ 5,437	\$ 2,291
Average issue price, charged to share capital	(162)	(190)	(308)	(190)
Excess consideration charged to retained earnings	\$ 2,696	\$ 2,101	\$ 5,129	\$ 2,101

**(d) Dividends**

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Dividends declared and paid	\$ --	\$ --	\$ 6,166	\$ 5,392

During the three months ended June 30, a dividend of \$0.05 per share was declared, payable on July 17, 2013 on the Common and Class A shares outstanding on July 10, 2013. This dividend, which will be recognized on the record date, has not been reflected in these financial statements.

**(e) Stock Option Plan**

The Company maintains a Stock Option Plan for designated officers, directors and employees. Each stock option entitles the holder to purchase one Class A share, subject to certain predetermined vesting arrangements and other conditions. No options were outstanding as at June 30, 2013 and December 31, 2012.

**6. TREASURY STOCK**

The Company purchases and holds shares in its capital stock through an Employee Profit Sharing Plan Trust (the "EPSP Trust"), which are accounted for as treasury stock. These shares are deposited as collateral against certain bank loans and borrowings, which have been used to finance purchases of the shares (note 4).

**(a) A summary of the changes in the Company's treasury stock is as follows:**

For the three months ended June 30	2013		2012	
	Shares	Amount	Shares	Amount
Balance, beginning of period	2,222	\$ 19,129	2,126	\$ 17,750
Disposed of	(57)	(345)	--	--
Balance, end of period	2,165	\$ 18,784	2,126	\$ 17,750

  

For the six months ended June 30				
Balance, beginning of period	2,126	\$ 17,750	1,954	\$ 16,063
Acquired	121	1,644	172	1,687
Disposed of	(82)	(610)	--	--
Balance, end of period	2,165	\$ 18,784	2,126	\$ 17,750

**(b) EPSP Trust – Stock-Based Entitlements**

The stock-based entitlements provided by the Company to certain senior employees through the EPSP Trust are in the form of either an option-like entitlement or an equity-based entitlement, as described below.

## i) Option-like entitlements

The option-like entitlements allow the employees to purchase shares from the EPSP Trust at prices equal to the amount of the loan per share pertaining to those shares, subject to predetermined vesting arrangements and other conditions. Due to the nature of these entitlements and the conditions attached to them, the contractual life of the entitlement is indeterminable.

A summary of the changes in the option-like entitlements is as follows:

For the three months ended June 30	Number of shares	2013 Weighted average exercise price	Number of shares	2012 Weighted average exercise price
Option-like entitlements, beginning of period	1,546	\$ 8.86	1,552	\$ 8.86
Entitlements exercised	(29)	8.55	--	--
Option-like entitlements, end of period	1,517	\$ 8.86	1,552	\$ 8.86
For the six months ended June 30				
Option-like entitlements, beginning of period	1,552	\$ 8.86	1,402	\$ 8.76
Entitlements provided	--	--	150	9.78
Entitlements exercised	(35)	8.73	--	--
Option-like entitlements, end of period	1,517	\$ 8.86	1,552	\$ 8.86

Option-like entitlements provided during the three and six months had a fair value of \$ nil (2012 - \$nil and \$420). Because these entitlements have option-like characteristics, they are accounted for as options and valued using the Black-Scholes option pricing model. The value of the entitlements provided is recorded as compensation cost over the vesting period of the entitlements, and is credited to contributed surplus. On exercise of an entitlement, treasury stock is reduced for the value of the entitlement exercised. The following are the key assumptions used in the valuation of the entitlements granted during the period:

For the six months ended June 30	2012
Average purchase price per share	\$ 9.78
Vesting period in years	5.00
Average expected term to exercise in years	10.00
Risk-free interest rate	2.45%
Expected price volatility	23.17%
Expected dividends per share, per annum	\$ 0.17

## ii) Equity-based entitlements

Equity-based entitlements allow the employees to purchase shares from the EPSP Trust at zero cost, subject to predetermined vesting arrangements and other conditions. When such purchases by employees occur, the Company pays to the EPSP Trust the amount of the bank loan attributable to the shares purchased. Due to the nature of these entitlements and the conditions attached to them, the contractual life of the entitlement is indeterminable.

A summary of the changes in the number of shares under equity-based entitlements is as follows:

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Equity-based entitlements, beginning of the period	676	574	574	552
Entitlements provided	--	--	121	22
Entitlements exercised	(28)	--	(47)	--
Entitlements forfeited	(9)	--	(9)	--
Equity based entitlements, end of period	639	574	639	574

Equity-based entitlements are valued at the fair market value of the shares purchased by the EPSP Trust on the date of the provision of the entitlement. This value is recorded by the Company as compensation cost over the vesting period, and is credited to contributed surplus. On exercise of an entitlement, treasury stock and contributed surplus are reduced for the value of the entitlement exercised.

Equity-based entitlements provided had a fair value of \$nil (2012 - \$nil) for the three months ended June 30, 2013, and \$1,644 (2012 - \$220) for the six months ended June 30, 2013.

**7. MANAGEMENT FEE INCOME, NET**

Management fee income is presented net of referral fees which are paid to referring agents, amounting to \$563 for the three months ended June 30, 2013 (2012 - \$503) and \$1,159 for the six months ended June 30, 2013 (2012 - \$965).

**8. DIVIDEND AND INTEREST INCOME**

Dividend and interest income is composed of the following:

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Dividend income	\$ 4,506	\$ 3,726	\$ 8,394	\$ 7,451
Interest income	210	369	379	822
	<b>\$ 4,716</b>	<b>\$ 4,095</b>	<b>\$ 8,773</b>	<b>\$ 8,273</b>

**9. NET GAINS (LOSSES)**

Net gains (losses) are composed of the following:

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Held for trading securities (a)	\$ 18	\$ (462)	\$ 31	\$ (386)
Available for sale securities	528	(86)	1,023	(178)
Net gains (losses) on securities	546	(548)	1,054	(564)
Gains on disposal of intangible assets	120	--	182	--
Net gains (losses)	<b>\$ 666</b>	<b>\$ (548)</b>	<b>\$ 1,236</b>	<b>\$ (564)</b>
Net (losses) gains on securities held for sale (b)	<b>\$ (1,243)</b>	<b>\$ (2,961)</b>	<b>\$ (728)</b>	<b>\$ 626</b>

(a) Net gains on held for trading securities are composed of realized net gains and the net change in the fair value of securities owned by consolidated mutual funds.

(b) Net (losses) gains on securities held for sale consist of the net changes in the fair value of the Company's investment in mutual funds which the Company controls but does not consolidate, as it intends to dispose of control through either sale or dilution.

**10. NET EARNINGS PER SHARE**

The calculations of net earnings per share are based on the following number of shares and net earnings.

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Weighted average number of class A and common shares outstanding				
Basic	30,467	31,661	30,645	31,746
Effect of outstanding entitlements and options from stock based compensation plans	1,010	--	994	--
Diluted	<b>31,477</b>	31,661	<b>31,639</b>	31,746
Net earnings available to shareholders of class A and common shares				
Basic	\$ 4,963	\$ (114)	\$ 10,506	\$ 7,891
Effect of outstanding entitlements and options from stock based compensation plans	95	--	313	--
Diluted	<b>\$ 5,058</b>	<b>\$ (114)</b>	<b>\$ 10,819</b>	<b>\$ 7,891</b>

## 11. BUSINESS SEGMENTS

The Company operates in the following three main business segments: a) the investment management segment, which involves the earning of management fees relating to investment management services provided to clients; b) the financial advisory segment, which relates to the earning of sales commissions and administrative services revenue from assets under administration; and c) the corporate activities and investments segment, which relates substantially to the investment of the Company's securities holdings, as well as corporate management and development activities. The allocation of costs to individual business segments is undertaken to provide management information on the cost of providing services and a tool to manage and control expenditures. The Company's business segments do not have any material intra-segment revenues. The following table discloses certain information about these segments:

For the three months ended June 30	Investment Management		Financial Advisory		Corporate Activities and Investments		Consolidated	
	2013	2012	2013	2012	2013	2012	2013	2012
<b>Revenue</b>								
Gross commission revenue	\$ --	\$ --	\$ 20,686	\$ 17,219	\$ --	\$ --	\$ 20,686	\$ 17,219
Commissions paid to advisors	--	--	(15,358)	(12,818)	--	--	(15,358)	(12,818)
	--	--	5,328	4,401	--	--	5,328	4,401
Management fee income, net	12,336	9,681	--	--	--	--	12,336	9,681
Administrative services income	967	883	1,694	1,354	--	1	2,661	2,238
Dividend and interest income	--	9	182	123	4,534	3,963	4,716	4,095
<b>Net revenue</b>	<b>13,303</b>	<b>10,573</b>	<b>7,204</b>	<b>5,878</b>	<b>4,534</b>	<b>3,964</b>	<b>25,041</b>	<b>20,415</b>
<b>Expenses</b>								
Employee compensation and benefits	6,413	5,112	3,465	2,957	1,767	1,617	11,645	9,686
Amortization	58	92	707	743	202	33	967	868
Interest	96	71	39	18	187	257	322	346
Other expenses	3,688	3,176	2,699	2,366	(670)	(887)	5,717	4,655
	10,255	8,451	6,910	6,084	1,486	1,020	18,651	15,555
Operating earnings (loss)	3,048	2,122	294	(206)	3,048	2,944	6,390	4,860
Net gains (losses)	--	--	120	--	546	(548)	666	(548)
Net earnings before income taxes and net (losses) on securities held for sale	3,048	2,122	414	(206)	3,594	2,396	7,056	4,312
Income tax expense (recovery)	490	459	161	(108)	150	1,123	801	1,474
Net earnings before net (losses) on securities held for sale	2,558	1,663	253	(98)	3,444	1,273	6,255	2,838
Net (losses) on securities held for sale	--	--	--	--	(1,243)	(2,961)	(1,243)	(2,961)
<b>Net earnings (loss)</b>	<b>\$ 2,558</b>	<b>\$ 1,663</b>	<b>\$ 253</b>	<b>\$ (98)</b>	<b>\$ 2,201</b>	<b>\$ (1,688)</b>	<b>\$ 5,012</b>	<b>\$ (123)</b>
Net earnings (loss) available to:								
Shareholders	\$ 2,558	\$ 1,663	\$ 204	\$ (137)	\$ 2,201	\$ (1,640)	\$ 4,963	\$ (114)
Non-controlling interests	--	--	49	39	--	(48)	49	(9)
<b>Net earnings (loss)</b>	<b>\$ 2,558</b>	<b>\$ 1,663</b>	<b>\$ 253</b>	<b>\$ (98)</b>	<b>\$ 2,201</b>	<b>\$ (1,688)</b>	<b>\$ 5,012</b>	<b>\$ (123)</b>
Capital expenditures on segment assets:								
Intangible assets	\$ 1	\$ 33	\$ 1,417	\$ 1,233	\$ 113	\$ 7	\$ 1,531	\$ 1,273
Equipment	--	14	71	61	67	32	138	107
As at June 30, 2013 and December 31, 2012								
Segment assets and liabilities:								
Assets	\$ 77,121	\$ 43,538	\$ 95,090	\$ 85,652	\$ 383,289	\$ 381,562	\$ 555,500	\$ 510,752
Liabilities	40,817	25,987	57,631	49,819	99,853	77,196	198,301	153,002

For the six months ended June 30	Investment Management		Financial Advisory		Corporate Activities and Investments		Consolidated	
	2013	2012	2013	2012	2013	2012	2013	2012
<b>Revenue</b>								
Gross commission revenue	\$ --	\$ --	\$ 41,239	\$ 35,659	\$ --	\$ --	\$ 41,239	\$ 35,659
Commissions paid to advisors	--	--	(30,409)	(26,656)	--	--	(30,409)	(26,656)
	--	--	10,830	9,003	--	--	10,830	9,003
Management fee income, net	23,963	19,296	--	--	--	--	23,963	19,296
Administrative services income	1,539	1,662	3,093	2,609	--	1	4,632	4,272
Dividend and interest income	--	98	341	251	8,432	7,924	8,773	8,273
<b>Net revenue</b>	<b>25,502</b>	<b>21,056</b>	<b>14,264</b>	<b>11,863</b>	<b>8,432</b>	<b>7,925</b>	<b>48,198</b>	<b>40,844</b>
<b>Expenses</b>								
Employee compensation and benefits	12,789	10,366	7,029	5,950	3,652	3,525	23,470	19,841
Amortization	120	167	1,466	1,489	411	67	1,997	1,723
Interest	167	140	77	36	360	479	604	655
Other expenses	6,947	5,931	5,465	4,773	(1,754)	(1,779)	10,658	8,925
	20,023	16,604	14,037	12,248	2,669	2,292	36,729	31,144
Operating earnings (loss)	5,479	4,452	227	(385)	5,763	5,633	11,469	9,700
Net gains (losses)	--	--	182	--	1,054	(564)	1,236	(564)
Net earnings before income taxes and net (losses) gains on securities held for sale	5,479	4,452	409	(385)	6,817	5,069	12,705	9,136
Income tax expense (recovery)	1,210	957	204	(118)	(29)	1,080	1,385	1,919
Net earnings before net (losses) gains on securities held for sale	4,269	3,495	205	(267)	6,846	3,989	11,320	7,217
Net (losses) gains on securities held for sale	--	--	--	--	(728)	626	(728)	626
<b>Net earnings (loss)</b>	<b>\$ 4,269</b>	<b>\$ 3,495</b>	<b>\$ 205</b>	<b>\$ (267)</b>	<b>\$ 6,118</b>	<b>\$ 4,615</b>	<b>\$ 10,592</b>	<b>\$ 7,843</b>
Net earnings (loss) available to:								
Shareholders	\$ 4,269	\$ 3,495	\$ 119	\$ (376)	\$ 6,118	\$ 4,772	\$ 10,506	\$ 7,891
Non-controlling interests	--	--	86	109	--	(157)	86	(48)
<b>Net earnings (loss)</b>	<b>\$ 4,269</b>	<b>\$ 3,495</b>	<b>\$ 205</b>	<b>\$ (267)</b>	<b>\$ 6,118</b>	<b>\$ 4,615</b>	<b>\$ 10,592</b>	<b>\$ 7,843</b>
Capital expenditures on segment assets:								
Intangible assets	\$ 863	\$ 86	\$ 2,124	\$ 1,476	\$ 156	\$ 7	\$ 3,144	\$ 1,569
Equipment	--	14	80	98	90	137	170	249

The following table discloses certain information about the Company's activities, segmented geographically:

For the three months ended June 30	Canada		Rest of the World		Consolidated	
	2013	2012	2013	2012	2013	2012
Net revenue	\$ 23,460	\$ 19,037	\$ 1,581	\$ 1,378	\$ 25,041	\$ 20,415
As at June 31, 2013 and December 31, 2012						
Segment non-current assets:						
Intangible assets	\$ 18,922	\$ 19,593	\$ 866	\$ 1	\$ 19,788	\$ 19,594
Equipment	1,710	1,995	465	469	2,175	2,464
Goodwill	11,111	11,111	--	--	11,111	11,111
For the six months ended June 30						
Net revenue	\$ 45,630	\$ 38,066	\$ 2,568	\$ 2,778	\$ 48,198	\$ 40,844

**12. NET CHANGE IN NON-CASH WORKING CAPITAL ITEMS**

For the periods ended June 30	Three Months		Six Months	
	2013	2012	2013	2012
Decrease (increase) in non-cash working capital assets:				
Interest-bearing deposits with banks	\$ (35,852)	\$ 732	\$ (34,211)	\$ 5,446
Accounts receivable and other	4,798	(205)	2,546	1,677
Loans receivable	--	1,557	--	4,580
Receivables from clients and broker	(4,843)	6,791	(4,822)	5,861
Prepaid expenses	51	86	229	(28)
Increase (decrease) in non-cash working capital liabilities:				
Client deposits	35,056	(1,383)	33,415	(4,885)
Accounts payable and other	1,335	2,131	(4,524)	(7,284)
Payable to clients	4,843	(6,791)	4,822	(5,861)
Net Change	\$ 5,388	\$ 2,918	\$ (2,545)	\$ (496)

**13. FINANCIAL RISKS MANAGEMENT**

The Company's goal in managing financial risk is to evaluate the risks being taken against the benefits that are targeted to be achieved and, where those risks are deemed acceptable, to mitigate those risks, where practicable. A discussion on the Company's risk management practices is included under the heading "Risk Factors" in the Management's Discussion and Analysis, on pages 24 and 25 of the Company's Second Quarter 2013 Interim Report. The following are the more significant risks associated with financial instruments to which the Company is subject:

**(a) Concentration Risk**

The Company is exposed to concentration risk associated with the \$302,469 (\$301,626 – December 31, 2012) investment in the Bank of Montreal shares, which is a significant portion of the Company's securities holdings. The Company monitors the investment in the Bank of Montreal shares on a continuous basis. A change in the price of the Bank of Montreal shares by 10% would result in an unrealized gain or loss of \$30,247 (\$30,163 – December 31, 2012) being recorded in the Consolidated Statement of Comprehensive Income.

**(b) Market Risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: price risk, currency risk and interest rate risk.

**(i) Price Risk**

The Company is exposed to price risk with its securities. Unrealized changes in the values of its securities are recognized in net earnings (for held for trading securities and securities held for sale) and in other comprehensive income (for available for sale securities). This risk is managed through the use of professional in-house portfolio management expertise, which takes a disciplined approach to investment management. The securities holdings, excluding the Bank of Montreal shares, are also diversified by asset class and, as shown in the chart below, by geographical region. The chart also indicates the gain or loss which would be recognized in net earnings and other comprehensive income as a result of a 10% change in the market prices:

	Fair value of held for trading securities and securities held for sale	Unrealized gain or loss recognized in net earnings from a 10% market change in region	Fair value of available for sale securities, excluding Bank of Montreal shares, short-term securities and bonds	Unrealized gain or loss recognized in other comprehensive income from 10% market change in region
<b>As at June 30, 2013</b>				
Canada	\$ 12,747	±\$ 1,275	\$ 5,434	±\$ 543
United States	8,501	850	4,838	484
Rest of the World	16,135	1,613	39,277	3,928
	<b>\$ 37,383</b>	<b>±\$ 3,738</b>	<b>\$ 49,549</b>	<b>±\$ 4,955</b>
<b>As at December 31, 2012</b>				
Canada	\$ 5,905	±\$ 590	\$ 4,838	±\$ 484
United States	4,458	446	3,579	358
Rest of the World	16,655	1,666	38,701	3,870
	<b>\$ 27,018</b>	<b>±\$ 2,702</b>	<b>\$ 47,118</b>	<b>±\$ 4,712</b>

## (ii) Currency Risk

The Company's main exposure to currency risk is on its investments in its foreign subsidiaries, amounting to \$87,689 (December 31, 2012 - \$82,096). Changes in the value of these investments caused by changes in the US dollar exchange rate are reflected in other comprehensive income in the period in which the change occurs.

## (iii) Interest Rate Risk

The Company is exposed to interest rate risk through its bank loans and borrowings of \$64,671 (December 31, 2012 - \$52,235). The interest rates on these borrowings are short-term and, if short-term rates increase, the Company's interest expense will increase and net earnings will decrease. The Company is also exposed to interest rate risk in its international banking operation, through the assets interest-bearing deposits with banks of \$38,095 (December 31, 2012 - \$3,884), and the client deposits liability of \$37,300 (December 31, 2012 - \$3,884). This risk is low, as it is managed through the matching of interest rates and maturities on these balances.

## (c) Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company's total credit risk exposure, without consideration of any collateral or other credit enhancements, is as outlined below:

As at June 30, 2013 and December 31, 2012	2013	2012
Cash	\$ 22,188	\$ 26,993
Interest-bearing deposits with banks	38,095	3,884
Accounts receivable and other	21,093	23,547
Receivable from clients and broker	41,642	36,820
Short-term securities	2,184	2,187
Bonds	2,020	2,007
Loan guarantees	--	482
<b>Total, before collateral and credit enhancements</b>	<b>\$ 127,222</b>	<b>\$ 95,920</b>

The Company considers its credit risk to be low. The interest-bearing deposits with banks and the majority of the accounts receivable are due from major institutions. The Company reviews the credit worthiness of any banks with which it places deposits, and does not deal with a bank if it is not satisfied with the bank's financial strength. The credit exposure on receivables from clients is offset with securities, which are held in the client margin accounts of the securities dealer subsidiary. There are controls on the amounts that these clients may borrow, depending upon the securities that are pledged. The short-term securities and bonds are short-duration investment-quality securities. Offsetting the credit exposure on the loan guarantees are marketable securities pledged by the borrowers, the market values of which the Company actively monitors on a continuous basis.

## (d) Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with its financial liabilities, which are substantially all due within one year. The Company manages this financial risk by maintaining a portfolio of securities, and by arranging for significant borrowing facilities with major Canadian banks, at attractive rates.

**14. BUSINESS ACQUISITION**

On March 31, 2013, the Company, through its Barbados subsidiary, Alexandria Trust Corporation (“ATC”), acquired the net operating assets and client relationships of a corporate management services business (the “Acquiree”) located in Barbados. This acquisition provides greater scale to ATC’s existing business and strengthens ATC’s presence as a provider of corporate and trust management services to international clients in Barbados. The consideration paid by the Company for the acquisition was \$884, consisting of a cash payment of \$356 on closing, with the balance due over a period of five years. The future payments may be reduced based on revenues earned from the client relationships acquired. The Company has determined, based on the nature of the relationships acquired, that the maximum payment will be made.

The provisional accounting for the consideration paid for the acquisition is as follows:

Consideration paid		
Cash on closing	\$	356
Payments to be made over a period of five years after closing		528
<b>Total consideration paid</b>		<b>884</b>
Fair value of identifiable net assets acquired:		
Intangible assets		863
Accounts receivable and other		29
Accounts payable and other		(8)
<b>Net value of net assets acquired</b>		<b>884</b>
<b>Goodwill</b>	<b>\$</b>	<b>Nil</b>

In conjunction with this acquisition, ATC entered into a consulting agreement with the key employee of the Acquiree, and a lease for new premises with a party related to the key employee.

**15. ACQUISITION OF NON-CONTROLLING INTERESTS**

During the quarter, the Company purchased, for cash consideration of \$4,334, a portion of the non-controlling interest in its MGA subsidiary, thereby increasing the Company’s interest from 67% to 79.3%, effective April 1, 2013. As this transaction is between owners, this payment has been recognized in the equity accounts as follows:

Consideration paid	\$	4,334
Carrying value of non-controlling interests		1,503
<b>Excess consideration charged to retained earnings</b>	<b>\$</b>	<b>2,831</b>

**16. FINANCIAL STATEMENT REVIEW**

These interim financial statements have not been reviewed by the Company’s auditors.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

In accordance with securities regulatory requirements, the discussion and analysis which follows pertains to the financial position of Guardian Capital Group Limited and its subsidiaries and consolidated entities ("Guardian") for the three and six months ended June 30, 2013 and the comparative period in the year 2012, as well as to certain prior annual and quarterly periods. Readers are encouraged to refer to the discussions and analyses contained in the 2012 Annual Report. This discussion and analysis has been prepared as of August 8, 2013.

Additional information relating to Guardian Capital Group Limited ("Guardian") and its business, including Guardian's Annual Information Form, is available on "SEDAR" at [www.sedar.com](http://www.sedar.com).

### CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

Guardian may, from time to time, make "forward-looking statements" in annual and quarterly reports, and in other documents prepared for shareholders or filed with securities regulators. These statements, characterized by such words as "goal", "outlook", "intends", "expects", "plan", "prospects", "are confident", "believe" and "anticipate", are intended to reflect Guardian's objectives, plans, expectations, estimates, beliefs and intentions.

By their nature, forward-looking statements involve risks and uncertainties. There is a risk that the expectations reflected in such forward-looking statements will not be achieved. Undue reliance should not be placed on these statements, as a number of factors could cause actual results to differ materially from Guardian's objectives, plans, expectations and estimates reflected in the forward-looking statements. Factors which could cause actual results to differ from expectations include, among other things, general economic and market conditions, including interest rates, business competition, changes in government regulations or in tax laws, and other factors.

### OVERVIEW OF GUARDIAN'S BUSINESS

Guardian is a diversified financial services company, which serves the wealth management needs of a range of clients through its various business segments. The areas in which Guardian operates are: institutional and private client investment management; financial advisory; and corporate activities and investments. As at June 30, 2013, Guardian had \$20.4 billion in assets under management and \$10.2 billion of financial advisory assets under administration. In addition, Guardian has a diversified portfolio of securities which, together with its investment in Bank of Montreal shares, had a fair value of approximately \$394 million at the end of the quarter.

### USE OF NON-IFRS MEASURES

Guardian's management uses certain measures to evaluate and assess the performance of its business. Two of the measures that Guardian uses are not in accordance with International Financial Reporting Standards ("IFRS"). These non-IFRS measures do not have standardized meanings prescribed by IFRS, and are therefore unlikely to be strictly comparable to similar measures presented by other companies. However, Guardian's management believes that most shareholders, creditors, other stakeholders and investment analysts prefer to include the use of these measures in analyzing Guardian's results.

### Adjusted cash flow from operations available to shareholders

Adjusted cash flow from operations available to shareholders is used by management to indicate the amount of cash either provided by or used in Guardian's operating activities which is available to shareholders, and many companies similar to Guardian use this measure in a similar manner. The most comparable IFRS measure is "Net cash from operating activities", which is disclosed in Guardian's Consolidated Statements of Cash Flow. The following is a reconciliation of this non-IFRS measure to this IFRS measure:

For the periods ended (\$ in thousands)	Three Months		Six Months	
	2013	2012	2013	2012
Net cash from operating activities, as reported	\$ 12,350	\$ 8,288	\$ 9,092	\$ 10,325
Net change in non-cash working capital items	(5,388)	(2,918)	2,545	496
Cash flow from operations before change in working capital items	6,962	5,370	11,637	10,821
Less: Available to non-controlling interests	106	131	46	175
Adjusted cash flow from operations available to shareholders	\$ 6,856	\$ 5,239	\$ 11,591	\$ 10,646

**EBITDA available to shareholders**

Guardian defines EBITDA as net earnings before interest, income tax, amortization, stock-based compensation, and any net gains or losses. We believe this is an important measure, as it allows us to assess the operating profitability of our business and to compare it with other investment management companies, without the distortion caused by the impact of non-core business items, different financing methods, levels of income taxes, and capital expenditures. The most comparable IFRS measure is "Net earnings", which is disclosed in Guardian's Consolidated Statements of Operations. The following is a reconciliation of this non-IFRS measure to this IFRS measure:

For the periods ended (\$ in thousands)	Three Months		Six Months	
	2013	2012	2013	2012
Net earnings (loss), as reported	\$ 5,012	\$ (123)	\$ 10,592	\$ 7,843
Add (deduct):				
Net losses (gains) on securities held for sale	1,243	2,961	728	(626)
Income tax expense	801	1,474	1,385	1,919
Net (gains) losses	(666)	548	(1,236)	564
Stock-based compensation	341	293	579	618
Interest expense	322	346	604	655
Amortization	967	868	1,997	1,723
EBITDA	8,020	6,367	14,649	12,696
Less: Available to non-controlling interests	161	107	319	287
EBITDA available to shareholders	\$ 7,859	\$ 6,260	\$ 14,330	\$ 12,409

**CONSOLIDATED FINANCIAL RESULTS**

The comparative financial results of Guardian on a consolidated basis are summarized in the following table.

For the three months ended June 30 (\$ in thousands, except per share amounts)	Three Months		Six Months	
	2013	2012	2013	2012
Net revenue	\$25,041	\$20,415	\$48,198	\$40,844
Expenses	18,651	15,555	36,729	31,144
Operating earnings	6,390	4,860	11,469	9,700
Net gains (losses)	666	(548)	1,236	(564)
Net earnings before income taxes and net (losses) gains on securities held for sale	7,056	4,312	12,705	9,136
Income tax expense	801	1,474	1,385	1,919
Net earnings before net (losses) gains on securities held for sale	6,255	2,838	11,320	7,217
Net (losses) gains on securities held for sale	(1,243)	(2,961)	(728)	626
Net earnings (loss)	\$ 5,012	\$ (123)	\$ 10,592	\$ 7,843
Net earnings (loss) available to shareholders	\$ 4,963	\$ (114)	\$ 10,506	\$ 7,891
Adjusted cash flow from operations available to shareholders	\$ 6,856	\$ 5,239	\$ 11,591	\$ 10,646
EBITDA available to shareholders	\$ 7,859	\$ 6,260	\$ 14,330	\$ 12,409
Diluted per share amounts:				
Net earnings (loss) available to shareholders	\$ 0.16	\$ (0.00)	\$ 0.34	\$ 0.25
Adjusted cash flow from operations available to shareholders	\$ 0.22	\$ 0.17	\$ 0.38	\$ 0.34
EBITDA available to shareholders	\$ 0.25	\$ 0.20	\$ 0.46	\$ 0.39

As at (\$ in millions, except per share amounts)	2013		2012	
	June 30	March 31	December 31	June 30
Assets under management	\$ 20,379	\$ 20,351	\$ 18,832	\$ 16,934
Assets under administration	\$ 10,322	\$ 10,497	\$ 9,918	\$ 8,890
Value of corporate holdings of securities	\$ 394	\$ 403	\$ 380	\$ 368
Value of corporate holdings of securities per share, diluted	\$ 12.51	\$ 12.74	\$ 11.99	\$ 11.43
Shareholders' equity	\$ 355	\$ 367	\$ 354	\$ 324
Shareholders' equity per share, diluted	\$ 11.27	\$ 11.59	\$ 11.16	\$ 10.06

## REVENUES AND EXPENSES

### Management Fee Income, net

The largest source of revenue at Guardian is investment management fees received from clients, which vary as a result of changes in the values of assets managed, and variations in the rates of management fees charged. The following is a summary of the assets under management and supervision:

As at (\$ in millions)	2013		2012	
	June 30	March 31	December 31	June 30
Institutional	\$ 18,654	\$ 18,693	\$ 17,346	\$ 15,418
Private client	1,642	1,577	1,418	1,408
International	83	81	68	108
<b>Total</b>	<b>\$ 20,379</b>	<b>\$ 20,351</b>	<b>\$ 18,832</b>	<b>\$ 16,934</b>

Total assets under management ("AUM") at Guardian increased to \$20.4 billion at the end of the second quarter of 2013, from \$18.8 billion at December 31, 2012 and \$16.9 billion at June 30, 2012. The increases have resulted from a combination of the overall positive performances of the financial markets and net new monies received from new and existing clients. Because of the declines in the Canadian equity market in the second quarter of 2013, the net increase in AUM in the quarter was nominal. The Institutional AUM was composed of the following:

As at (\$ in millions)	2013	2012
	June 30	December 31
Canadian equities	\$ 11,127	\$ 10,317
Global equities	1,383	1,009
Fixed income	6,144	6,020
<b>Total</b>	<b>\$ 18,654</b>	<b>\$ 17,346</b>

Management fees for the second quarter of 2013 were \$12.3 million, net of referral fees paid, an increase of approximately 27% from the \$9.7 million a year earlier, and 6% from March 31, 2013, as a result of the significantly increased AUM over the past year, slightly higher fee rates in the current period, and Guardian benefiting from the full effect of the new AUM which had been received during the first quarter.

Institutional management fees earned in the quarter increased to \$9.8 million from \$7.4 million a year earlier, a 32% increase. Private client management fees, net of referral fees paid, earned in the quarter amounted to \$1.9 million, an increase of 12% from \$1.7 million a year earlier. Management fees earned from international clients were \$0.6 million in the second quarter of 2013, unchanged from a year earlier.

### Net Commission Revenue

Total assets under administration ("AUA") at Guardian at the end of the quarter amounted to \$10.3 billion, 4% higher than the \$9.9 billion at the end of 2012 and 16% higher than a year earlier, but down almost 2% in the second quarter. The increase in AUA over the long term was due to the purchase of a Western Canada MGA business in November, 2012, and successes in recruiting other new advisors into the financial advisory subsidiaries.

Net sales commission revenue earned from the financial advisory business, which is generated from the sale of mutual funds, securities and insurance, as well as from continuing fees related to AUA, were \$5.3 million for the second quarter, an increase of approximately 21% from the \$4.4 million a year earlier, but down 3% from the first quarter. The increase over the long term is due largely to the additional net revenue provided by the MGA business purchased, plus additional commissions earned in the mutual fund and securities dealers. The small reduction in net revenue from the first to the second quarter resulted from the Canadian market decline in the second quarter, and an industry-wide slowdown in life insurance sales.

### Administrative Services Income

Administrative services income is composed of registered plan and other fees earned in the financial advisory area, trust and corporate administration fees earned in the international area, and administration fees earned from managed mutual funds in the investment management area. This income amounted to \$2.7 million for the second quarter, up 19% from the \$2.2 million a year earlier. Increased fees in the financial advisory area in 2013 were partially offset by reductions in

the fees earned from non-recurring client activities in the international area in 2012. These fees are not directly impacted by fluctuations in the financial markets.

### **Dividend and Interest Income**

The following is a summary of Guardian's dividend and interest income:

For the periods ended June 30 (\$ in thousands)	Three Months		Six Months	
	2013	2012	2013	2012
Dividend income	\$ 4,506	\$ 3,726	\$ 8,394	\$ 7,451
Interest income	210	369	379	822
<b>Total dividend and interest income</b>	<b>\$ 4,716</b>	<b>\$ 4,095</b>	<b>\$ 8,773</b>	<b>\$ 8,273</b>

Dividend income is composed largely of the quarterly dividends received on the Bank of Montreal investment, while less significant amounts are received from the remainder of the corporate investment portfolio and consolidated mutual funds. Interest income in the second quarter of 2013 was lower than a year earlier as a result of the repayments of the promissory notes receivable and a loan to a banking client during the third quarter of 2012.

### **Expenses**

Guardian's operating expenses, excluding commissions, referral fees, amortization and interest, were \$17.3 million in the second quarter of 2013, compared with \$14.3 million in 2012, an increase of approximately of \$3.0 million or 21%. Included in the expenses for 2013 are approximately \$1.0 million of expenses relating to the MGA business purchased in November, 2012. Increases in operating expenses also resulted from additional business development costs incurred in bringing on the additional AUM in the first and second quarters; and additional investment and client service professionals added, to provide for the management and servicing of this additional AUM. The higher amortization expense in the quarter is due to 2012 capital expenditures in the Corporate Activities and Investments area, and amortization costs related to the new MGA business acquired in late 2012. The reduced interest expense in the period is due to the reduced borrowing costs negotiated in 2012.

### **NET GAINS (LOSSES)**

For the periods ended June 30 (\$ in thousands)	Three Months		Six Months	
	2013	2012	2013	2012
Gains in consolidated mutual funds	\$ 18	\$ (462)	\$ 31	\$ (386)
Gains on securities directly held	528	(86)	1,023	(178)
Net gains (losses) on securities	546	(548)	1,054	(564)
Gains on disposal of intangible assets	120	--	182	--
<b>Net gains (losses)</b>	<b>\$ 666</b>	<b>\$ (548)</b>	<b>\$ 1,236</b>	<b>\$ (564)</b>
<b>Net (losses) gains on securities held for sale</b>	<b>\$ (1,243)</b>	<b>\$ (2,961)</b>	<b>\$ (728)</b>	<b>\$ 626</b>

Corporate securities transactions have declined in 2013, resulting in reduced gains, as two mutual funds which were consolidated during parts of 2012 are no longer consolidated, since Guardian no longer holds a majority of their equity. The timing of sales transactions in the directly-held portfolio produced gains in 2013, whereas in 2012 they had produced small losses.

The unrealized losses recorded on the mutual funds classified as held for sale were not as significant in 2013, at \$1.2 million, as they were in 2012, when they amounted to \$3.0 million, as these investments have been significantly reduced in the intervening period.

**NET EARNINGS, ADJUSTED CASH FLOW FROM OPERATIONS AND EBITDA, AVAILABLE TO SHAREHOLDERS**

<b>For the periods ended June 30</b> <i>(\$ in thousands, except per share amounts)</i>	<b>Three Months</b>		<b>Six Months</b>	
	<b>2013</b>	2012	<b>2013</b>	2012
Net earnings available to shareholders	<b>\$ 4,963</b>	\$ (114)	<b>\$10,506</b>	\$ 7,891
Net earnings available to shareholders per share, diluted	<b>\$ 0.16</b>	\$ (0.00)	<b>\$ 0.34</b>	\$ 0.25
Adjusted cash flow from operations available to shareholders	<b>\$ 6,856</b>	\$ 5,239	<b>\$11,591</b>	\$10,646
Adjusted cash flow from operations available to shareholders per share, diluted	<b>\$ 0.22</b>	\$ 0.17	<b>\$ 0.38</b>	\$ 0.34
EBITDA available to shareholders	<b>\$ 7,859</b>	\$ 6,260	<b>\$14,330</b>	\$12,409
EBITDA available to shareholders per share, diluted	<b>\$ 0.25</b>	\$ 0.20	<b>\$ 0.46</b>	\$ 0.39

Net earnings available to shareholders for the second quarter of 2013 were \$5.0 million, compared to a loss of \$0.1 million a year earlier. The higher earnings were due to improved operating earnings and a reduction in unrealized losses recorded on securities held for sale, as explained above. Adjusted cash flow from operations for the quarter amounted to \$6.9 million, compared to \$5.2 million for 2012. EBITDA for the quarter amounted to \$7.9 million, compared to \$6.3 million for 2012. Both adjusted cash flow from operations and EBITDA were higher due to improved operating earnings. The current differences between net earnings and adjusted cash flow from operations arise primarily due to the impact of amortization expenses, stock-based compensation, the difference between income tax expense and payments, and the exclusion of gains and losses from the calculation of adjusted cash flow from operations. The calculation of EBITDA available to shareholders is explained above under "Use of Non-IFRS Measures".

**LIQUIDITY AND CAPITAL RESOURCES**

The strength of Guardian's balance sheet has enabled Guardian to attract associates, provide clients with a high comfort level, make appropriate use of borrowings, and develop its businesses. It has also allowed Guardian to maintain the appropriate levels of working capital in each of its areas of operation. The strong cash flow enables Guardian to meet all of its financial commitments, to finance the expansion of its businesses and to purchase the capital assets necessary for the development of those businesses.

Guardian's total bank borrowings at June 30, 2013 amounted to \$64.7 million, compared with \$52.2 million at December 31, 2012. The bulk of the bank borrowings have been converted to bankers' acceptances, at attractive borrowing rates. Since December 31, 2012, Guardian repurchased shares under its issuer bid for over \$5 million, made its annual dividend payment, in the increased amount of \$6 million, purchased additional shares in a subsidiary from non-controlling interests for \$4 million, and made payments on other business acquisitions of \$1.5 million. The total credit available, at attractive terms, under the three borrowing arrangements amounts to \$81 million.

We are confident that the strength of Guardian's balance sheet will continue to provide benefits in the future. Guardian's holdings of securities as at June 30, 2013 had a fair value of \$394 million, or \$12.51 per share, diluted, compared with \$380 million, or \$11.99 per share, diluted, as at December 31, 2012, and \$368 million, or \$11.43 per share, diluted, at June 30, 2012. The following is a summary of Guardian's securities holdings:

**SECURITIES HOLDINGS**

<b>As at</b> <i>(\$ in millions, except per share amounts)</i>	<b>2013</b>		<b>2012</b>	
	<b>June 30</b>	March 31	December 31	June 30
<b>Securities at fair value</b>				
<b>Short-term securities</b>	<b>\$ 2,184</b>	\$ 2,192	\$ 2,187	\$ 8,315
<b>Bonds</b>	<b>2,020</b>	2,033	2,007	--
<b>Mutual funds</b>	<b>4,381</b>	4,271	8,729	5,429
<b>Bank of Montreal common shares</b>	<b>302,469</b>	316,904	301,626	278,760
<b>Other equities</b>	<b>45,979</b>	45,643	39,389	25,210
<b>Real estate funds</b>	<b>250</b>	--	--	--
<b>Total</b>	<b>357,283</b>	371,043	353,938	317,714
<b>Promissory notes at amortized cost</b>	<b>--</b>	--	--	2,276
<b>Total securities holdings</b>	<b>357,283</b>	371,043	353,938	319,990
<b>Mutual funds held for sale</b>	<b>36,322</b>	31,811	26,018	48,057
<b>Total securities at fair value</b>	<b>\$393,605</b>	402,854	\$379,956	368,047
<b>Total securities per share diluted</b>	<b>\$ 12.51</b>	12.74	\$ 11.99	11.43

**CONTRACTUAL OBLIGATIONS**

Guardian has contractual commitments for the payment of certain obligations over a period of time. A summary of those commitments, including a summary of the periods during which they are payable, is shown in the following table.

As at June 30, 2013 (\$ in thousands)	Payments due by period				
	Total	Less than One year	One to three years	Three to five years	After five years
Bank loans and borrowings	\$ 64,671	\$ 64,671	\$ --	\$ --	\$ --
Client deposits	37,300	37,300	--	--	--
Accounts payable and other	18,078	18,078	--	--	--
Payable to clients	41,642	41,642	--	--	--
Investment commitment – real estate fund	24,750	24,750	--	--	--
Operating lease obligations	17,748	1,823	3,376	2,912	9,637
<b>Total contractual obligations</b>	<b>\$204,189</b>	<b>\$ 188,264</b>	<b>\$ 3,376</b>	<b>\$ 2,912</b>	<b>\$ 9,367</b>

Guardian's contractual commitments are supported by its strong financial position, including its securities holdings, referred to above under the heading "Liquidity and Capital Resources". The Payable to Clients, in Guardian's securities dealer subsidiary, is offset by the Receivable from Clients and Broker, and the Client Deposits, in the offshore banking subsidiary, are supported by the Interest-Bearing Deposits with Banks. As stated in note 3(a) to the Consolidated Financial Statements contained in Guardian's second quarter 2013 Interim Report, Guardian committed to invest \$25 million into a real estate limited partnership which is managed by a subsidiary, of which \$250,000 has been funded. The balance is expected to be invested as appropriate real estate product becomes available to the limited partnership, at which time Guardian's management will decide on the appropriate strategy for funding this commitment.

**SUMMARY OF QUARTERLY RESULTS**

The following chart summarizes Guardian's financial results for the past eight quarters.

Quarters ended (\$ in thousands)	June 30, 2013	Mar 31, 2013	Dec 31, 2012	Sep 30, 2012	Jun 30, 2012	Mar 31, 2012	Dec 31, 2011	Sep 30, 2011
Net revenue	\$ 25,041	\$ 23,157	\$ 24,147	\$ 21,370	\$ 20,415	\$ 20,429	\$ 20,113	\$ 19,175
Operating earnings	6,390	5,079	5,791	4,647	4,860	4,840	5,324	4,344
Net gains (losses)	666	570	(144)	2,045	(548)	(16)	1,576	(2,013)
Net earnings before net (losses) gains on securities held for sale	7,056	5,065	4,938	6,045	2,838	4,379	6,658	2,136
Net (losses) gains on securities held for sale	(1,243)	515	1,084	2,849	(2,961)	3,587	2,236	(8,410)
Net earnings (loss) available to shareholders	5,012	5,543	5,915	8,750	(114)	8,005	7,745	(5,876)
Shareholders' equity (in \$)	354,622	366,519	353,756	336,362	323,690	340,096	322,618	331,718
Per average Class A and Common Share								
Net earnings before net gains (losses) on securities held for sale:								
- Basic	\$ 0.20	\$ 0.16	\$ 0.16	\$ 0.19	\$ 0.09	\$ 0.14	\$ 0.17	\$ 0.08
- Diluted	0.20	0.16	0.15	0.19	0.09	0.14	0.17	0.08
Net earnings (loss):								
- Basic	\$ 0.16	\$ 0.18	\$ 0.19	\$ 0.28	\$ (0.00)	\$ 0.25	\$ 0.24	\$ (0.18)
- Diluted	0.16	0.18	0.19	0.27	(0.00)	0.25	0.24	(0.18)
Shareholders' equity:								
- Basic	\$ 11.64	\$ 11.97	\$ 11.44	\$ 10.78	\$ 10.29	\$ 10.72	\$ 10.12	\$ 10.40
- Diluted	11.27	11.59	11.16	10.54	10.06	10.48	9.90	10.18

Management fees earned in the investment management segment are generally not subject to seasonal fluctuations. The seasonality which in the past existed in the financial advisory segment, with some concentration of commissions in the traditional "RSP season" in the first quarter of each year, has now largely dissipated. This change is due to the overriding influence of worldwide market movements, which can affect client and advisor behavior throughout the year, together with the increasing significance of life insurance sales in Guardian's financial advisory business.

The steady increase in net revenue during the periods shown above have generally resulted from two influences. Firstly, there has been significant growth in commissions earned in the financial advisory business, as a result of the life insurance agency business purchases made in 2011 and 2012, together with continuing growth in the traditional mutual fund and securities dealerships. Secondly, management fees in the investment management business have increased steadily and substantially throughout 2012 and into 2013, including the earning of a performance fee of \$1.4 million in December, 2012.

Except for the net performance fee revenue referred to above, quarterly operating earnings have been relatively stable over the periods shown above.

The net earnings available to shareholders for the quarter ended June 30, 2012 were reduced because of the combined effects of the net losses on securities held for sale, and the increase in deferred income taxes resulting from increased Ontario income taxes substantively enacted in June, 2012. This increase in income taxes amounted to \$1.1 million (\$0.03 per share diluted). The quarterly fluctuations in shareholders' equity shown above have been largely caused by changes in the value of Guardian's investment in the Bank of Montreal.

Since gains and losses are recorded on disposal of available for sale securities or other assets when realized, and on changes in the value of held for trading securities, and such amounts can vary from quarter to quarter, the amounts included in "Net gains (losses)" each quarter can fluctuate, as shown in the quarterly results above. The significant net gains recorded in the third quarter of 2012 and the fourth quarter of 2011 were largely responsible for the increases in "Net earnings before net gains (losses) on securities held for sale" in those quarters. The net gains recorded in the third quarter of 2012 include a one-time gain of \$1.0 million on the repayment to Guardian of the full face value of the investment in promissory notes.

The "Net gains (losses) on securities held for sale" reflect changes in the fair value of investments in mutual funds which are categorized as held for sale, are directly related to movements in the financial markets, and can therefore fluctuate significantly.

## **RISK FACTORS**

The largest business segment at Guardian is investment management, in which clients look to Guardian to manage risks within their portfolios. Guardian applies many of the same risk management principles to its business as a whole. One of these principles is that risk can pose challenges as well as provide opportunities, depending upon the effectiveness of the way in which it is managed. Readers are encouraged to refer to note 13 to the Consolidated Financial Statements, contained in Guardian's second quarter 2013 Interim Report, for additional information on risk management.

### **Market Risk**

Market fluctuations can have a significant effect on the value of both clients' portfolios and our earnings, since management fees are generally based on market values. Additionally, market fluctuations have a significant impact on the amounts being invested by the clients of our financial advisory businesses, increasing or reducing our commission revenues. We manage the risk of market fluctuations by having a diversified client base with different investment needs and by having a variety of products and services, which may be attractive in different market environments and which have different correlations to equity and other financial markets and to each other. Guardian's holdings of securities are managed independently of clients' assets, except for those of our assets that are invested in Guardian's investment funds.

### **Portfolio Value and Concentration Risks**

Guardian's corporate holdings of securities are subject to price fluctuation risk. Guardian manages this risk through professional in-house investment management expertise, each of which takes a disciplined approach to investment management. All securities are held by well-known independent custodians chosen by Guardian. With the exception of the investment of \$302 million in the Bank of Montreal shares, which is a significant portion of Guardian's securities holdings, the holdings are diversified, from both an asset class and a geographical perspective. Guardian has accepted the concentration risk associated with its holding of Bank of Montreal shares, as the bank is a diversified company, with a history of steady dividend payments.

**Foreign Currency Risk**

Guardian's investments in its foreign subsidiaries are subject to the risk of foreign currency exchange rate fluctuations. The effects of changes in foreign currency exchange rates on the values of these investments are not included in Net Earnings, but are recorded as changes in the "Foreign Currency Translation Adjustment" in Guardian's Statements of Comprehensive Income and the cumulative effect is included in Accumulated Other Comprehensive Income in the Shareholders' Equity section of the Consolidated Balance Sheets. This foreign currency exposure is not actively managed, due to the long-term nature of these investments, but is closely monitored by the Company.

**Credit Risk**

Guardian's credit risk is generally considered to be low. Because of the nature of Guardian's business, its receivables are mainly from large institutions, which are considered to pose a relatively low credit risk, or from individuals, which are secured by marketable securities. The Company periodically reviews the financial strength of all of its counterparties, and if the circumstances warrant it the Company takes appropriate action to reduce its exposure to certain counterparties.

**Interest Rate Risk**

Guardian manages interest rate risk in its international banking operations, through matching the interest rates and maturity dates of client deposit liabilities with the assets, interest-bearing deposits with banks.

**Liquidity Risk**

Guardian manages liquidity risk through the monitoring and managing of cash flows from various segments of the business, and by establishing sufficient cash borrowing facilities with major Canadian banks, which currently total \$81 million through three credit facilities. The maturities of Guardian's contractual commitments are outlined under "Contractual Commitments" in this discussion and analysis. The combination of the cash flows from operations and the borrowing facilities provides sufficient cash resources to manage its liquidity risk.

**Regulatory Change Risk**

Changes to government regulations, including those related to income taxes, can have an effect on Guardian's business. Examples are the changes in future income tax rates, which have had significant effects on Guardian's income tax expense, and net earnings, in 2006, 2007, 2009 and 2012. Because there had been a downward trend in income tax rates prior to 2012, the effects on earnings in earlier years had been positive, but they were negative in 2012, and further negative effects could result if tax rates increase again in the future. Another area in which regulation affects Guardian's business is in the regulatory requirements of the government and self-regulatory agencies under which our regulated subsidiaries operate. Through a combination of in-house expertise and external advisors, when appropriate, these subsidiaries are able to react to changes in these regulatory requirements.

**Performance Risk**

Product performance presents another risk. It is a relative, as well as an absolute measure, because the risk is that we will not perform as well as the market, our peers, or in line with our clients' expectations. We manage this risk by having a disciplined approach to investment management, and by ensuring that our compliance capabilities are strong. With respect to clients' expectations, we also ensure that we are fully aware of all of those expectations, and that we properly communicate with our clients to develop, report on and comply with client mandates on a continuous basis.

**Financial Advisory Risk**

Because of the number of agents who publicly represent each of the Worldsource operating entities, there are risks associated with their dealings with their clients. These risks are mitigated by the strong compliance and product review capabilities of the Worldsource organization, significant management oversight and insurance coverage carried by both Worldsource and the agents.

## **Competition Risk**

Another risk is competition. Our ability to compete is enhanced by the high quality of our management team, our substantial depth in personnel and resources and a strong balance sheet, which provides us with the flexibility to make the changes necessary to be competitive. In addition, we manage competition risk by tailoring our product and service offerings to market conditions and client needs.

As a result of this risk related to its clients, Guardian has the risk of a reduction in its revenues due to the possible loss of clients, including the possible loss of Worldsource advisors, who could bring their clients to another mutual fund or securities dealer. This risk is managed by having strong marketing efforts to replace lost revenue with new client revenues, and by continuing to offer competitive benefits to advisors.

## **OUTLOOK**

Equity markets were flat to broadly positive for most of the second quarter, with the US market leading almost throughout. The Bank of Japan announced a massive financial engineering program early in the quarter, designed to inflate their economy back to health after two lost decades. The Nikkei market remained well bid but very volatile through the quarter. The Federal Reserve produced the most profound impact on markets, with Chairman Bernanke alluding to the slowing of Quantitative Easing programs being on the horizon, on the back of readings of modest economic improvement. Developing markets were bruised, both in equities and bonds, and commodity-centric markets remained under a modest amount of pressure, as investors reduced investments carrying excess risk. Canada, and its relatively higher exposure to commodity prices, was under pressure across both its main Canadian equity and bond universes.

Overall, we believe that the near-term outlook for calendar 2013 will continue to see global monetary easing, as the U.S. economy is still in need of stronger growth and global GDP growth is weakening. The slowdown in global growth is led by China's manufacturing slowing and signaling a transition to an economy relying more heavily on internal demand than on exports. China's slowdown has most pronouncedly affected a decline in global commodity prices. Although we expect its rate of growth to slow, we continue to believe it has the ability to engineer a soft landing. Europe remains in a state of depression in the periphery and largely in a recession in the core. Canada will continue to muddle along, as the economy will benefit from the modest recovery in the U.S., but will continue to face a number of headwinds largely driven by weaker commodity prices. With global central banks continuing their coordinated commitment to further monetary easing in the near term and any interest rate increases likely to take longer to materialize, investors are likely to continue increasing their equity risk appetites, and thus we expect positive support for global equity markets. Guardian is highly geared toward the equity markets, across its main business segments and its corporate investment portfolio. An environment which will reward greater equity risk will be positive for the overall performance of the company, as our largest revenue sources, commission revenue and management fees, are aligned toward higher levels of assets under management or assets under administration.

In addition to benefiting from any broad market lift associated with rising equity markets, the institutional and private client investment management businesses have pipelines of potential new assets and, although the flows are difficult to predict, we expect to continue with our recent successes, by adding net new AUM throughout the year.

Guardian's financial advisory business continues to show improved operating earnings. The mutual fund and securities dealerships continue to show steady improvements in revenues and the management of expenses. New life insurance sales are expected to pick up for the balance of the year, and this should improve the net commission revenue for this segment in future quarters.

Both the investment management and financial advisory businesses have the financial strength of Guardian's balance sheet to support their patient, long-term strategic business objectives of becoming meaningful contributors to operating profit for Guardian, and its shareholder value. As we succeed in executing our operating business growth plans, we also intend to reward our shareholders with stable and growing dividends. In addition, Guardian's management expects to continue being active with purchases of its shares through its Normal Course Issuer Bid in the third quarter.

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